UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): July 30, 2025

EQUINIX, INC.

(Exact Name of Registrant as Specified in Charter)

Delaware (State or Other Jurisdiction of Incorporation)

001-40205 (Commission File Number)

77-0487526 (I.R.S. Employer Identification No.)

One Lagoon Drive Redwood City, CA 94065 (Address of Principal Executive Offices, and Zip Code)

(650) 598-6000 Registrant's Telephone Number, Including Area Code

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see

eral Instruction A.2. below):
Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

ies registered pursuant to Section 12(b) of the Act: Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, par value \$0.001 per share	EQIX	The Nasdaq Stock Market LLC
0.250% Senior Notes due 2027	2421	The Nasdaq Stock Market LLC
1.000% Senior Notes due 2033		The Nasdaq Stock Market LLC
3.650% Senior Notes due 2033		The Nasdaq Stock Market LLC
3.250% Senior Notes due 2031		The Nasdaq Stock Market LLC
3.625% Senior Notes due 2034		The Nasdaq Stock Market LLC
3.250% Senior Notes due 2029		The Nasdaq Stock Market LLC
		The Nasdaq Stock Market LLC
urities Exchange Act of 1934 (§240.12b-2 of this chapter). Herging growth company, indicate by check mark if the reg	istrant has elected not to use the extende	Emerging growth company of transition period for complying with any new or revised financial
by check mark whether the registrant is an emerging ground urities Exchange Act of 1934 (§240.12b-2 of this chapter).	istrant has elected not to use the extende	Emerging growth company
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by check mark whether the registrant is an emerging grovarities Exchange Act of 1934 (§240.12b-2 of this chapter). The reging growth company, indicate by check mark if the regions of th	istrant has elected not to use the extende	Emerging growth company

Item 2.02. Results of Operations and Financial Condition

On July 30, 2025, Equinix, Inc. ("Equinix") issued a press release and will hold a conference call regarding its financial results for the second quarter ended June 30, 2025. A copy of the press release is furnished as Exhibit 99.1 to this report.

This information shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Equinix is making reference to certain non-GAAP financial information in both the press release and the conference call. A reconciliation of these non-GAAP financial measures to the comparable GAAP financial measures is contained in the attached press release.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No. Description

99.1 Press Release of Equinix, Inc. dated June 30, 2025.

104 Cover Page Interactive Data File - the cover page iXBRL tags are embedded within the Inline XBRL document

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

EQUINIX, INC.

DATE: July 30, 2025

By: <u>/s/ Keith D. Taylor</u> Keith D. Taylor Chief Financial Officer

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FOR IMMEDIATE RELEASE

EQUINIX REPORTS SECOND-QUARTER 2025 RESULTS

Strong Financial Performance and Customer Momentum Demonstrate Company Strategy and Execution Are Capturing the Market Opportunities

- · Deepened customer engagement, with 4,100 deals closed across more than 3,300 customers and \$345 million in annualized gross bookings
- Added 6,200 net interconnections in the quarter, reaching over 492,000 in total and maintaining leadership in enabling cloud and AI ecosystem connectivity
- · Drove significant operating leverage in the quarter, demonstrating continued value for shareholders

REDWOOD CITY, Calif. - July 30, 2025 - Equinix, Inc. (Nasdaq: EQIX), the world's digital infrastructure company®, today reported results for the quarter ended June 30, 2025.

"We had a strong first half of 2025, achieving robust bookings and strong financial results—further indication that our strategy is meeting the opportunity," said Adaire Fox-Martin, CEO and President, Equinix. "Looking ahead to the next six months, we are confident in Equinix's trajectory and the strength of our distinct and resilient market position. We believe we continue to stand apart with a powerful combination of differentiators: Our diverse and carrier-neutral ecosystems, rich interconnection capability, and unparalleled global presence in key metros position us exceptionally well to deliver continued value to our customers, growth to our business, and returns for our shareholders."

Second-Quarter 2025 Results Summary

Revenues

 \$2.256 billion, a 4% increase over the same quarter of the previous year on an as-reported basis, or a 5% increase on a normalized and constant currency basis

Operating Income

\$494 million, an operating margin of 22%, a 13% increase over the same quarter of the previous year, primarily from strong underlying operating performance

Net Income Attributable to Common Stockholders and Net Income per Share Attributable to Common Stockholders

- \$368 million, a 22% increase over the same quarter of the previous year, primarily from higher income from operations
- \$3.75 per share, a 19% increase over the same quarter of the previous year

Adjusted EBITDA

• \$1.129 billion, an adjusted EBITDA margin of 50%, a 9% increase over the same quarter of the previous year on an as-reported basis, or an 8% increase on a normalized and constant currency basis, and above the top end of our guidance range from strong operating performance

• AFFO and AFFO per Share

- \$972 million, an 11% increase over the same quarter of the previous year on both an as-reported and a normalized and constant currency basis from strong operating performance
- \$9.91 per share, a 7% increase over the same quarter of the previous year on both an as-reported and a normalized and constant currency basis

2025 Annual Guidance Summary

Raising guidance across all key financial metrics:

Revenues

 Raise of \$58 million to \$9.233 - \$9.333 billion, a 6 - 7% as-reported increase over the previous year, or 7 - 8% on a normalized and constant currency basis

Adjusted EBITDA

Raise of \$46 million to \$4.517 - \$4.597 billion, an adjusted EBITDA margin of 49%

AFFO and AFFO per Share

- Raise of \$28 million to \$3.703 \$3.783 billion, a 10 13% as-reported increase over the previous year, or 10 12% on a normalized and constant currency basis
- Raise of \$0.31 to \$37.67 \$38.48 per share, an 8 10% as-reported increase over the previous year, or 7 10% on a normalized and constant currency basis

GAAP and Non-GAAP Disclosure

Equinix uses certain non-GAAP financial measures, which are described further below and reconciled to the most comparable GAAP financial measures after the presentation of our GAAP financial statements.

Equinix is not reasonably able to provide forward-looking guidance for certain financial data, such as depreciation, amortization, accretion, stock-based compensation, net income (loss) from operations, cash generated from operating activities and cash used in investing activities, and as a result, is not able to provide a reconciliation of GAAP to non-GAAP financial measures for forward-looking data without unreasonable effort. The impact of such adjustments could be significant.

All per-share results are presented on a fully diluted basis.

Business Highlights

- Equinix continues to build for the future to meet the growing demand from enterprises and service providers. The company currently has 59 major projects underway in 34 metros across 25 countries, including 12 xScale® projects.
 - Equinix added nine new projects since last quarter across Bangkok, Chennai, Chicago, Dallas, Jakarta, Kuala Lumpur, London, Montreal and Silicon Valley markets.
 - More than 70% of the company's announced retail expansion spend is allocated to major metros, and more than 90% of its development is on owned land or owned buildings with long-term ground leases.
 - In June, Equinix completed its acquisition of three data centers in Manila, Philippines, bringing rich ecosystems of network and cloud providers, as well as enterprises, together in support of the development of Southeast Asia's digital economy.
- Ongoing demand for AI, hybrid and multi-cloud, and networking infrastructure is fueling the company's success in securing high-value opportunities
 across its entire product set.
 - Hyundai Motor Group is deploying its dedicated private-cloud platform within Equinix data centers globally to sustain the momentum of its
 growing connected-car ecosystem and enhance customer experience for more than 10 million subscribers worldwide.
 - EssilorLuxottica, a global leader in advanced vision care products, eyewear and med-tech solutions, chose Equinix to enhance operational
 efficiency and support seamless global expansion with high-performance connectivity.
 - Groq continues to expand its global data center network with Equinix, establishing its first European data center footprint in Helsinki, Finland. Equinix Fabric® customers can deploy inference workloads to GroqCloud, and new customers across the U.S. and EMEA will be able to access inference capacity through Equinix Fabric and its public, private or sovereign infrastructure.
 - Lyceum, a German GPU as a Service provider, recently added a liquid-cooled AI deployment in EMEA to enable the company to bring automated cloud experiences to its customers.

- **Schneider Electric** chose Equinix to support its efforts to lower the overall carbon footprint of its digital infrastructure as it builds out a multicloud solution leveraging Equinix Fabric.
- Zetaris is collaborating with Equinix to accelerate agentic AI innovation across industries worldwide. By hosting its Modern Lakehouse for AI platform in Equinix International Business ExchangeTM (IBX®) data centers and leveraging Equinix Fabric, Zetaris enables organizations to deploy powerful AI agents with speed, security, and scalability.
- Equinix's leading global interconnection franchise continues to outperform the competition. The company now has more than 492,000 total interconnections, adding 6,200 interconnections in the second quarter of 2025, driven by cloud and AI expansion activities. Interconnection revenues crossed \$400 million for the first time, an as-reported increase of 9% year over year, or 8% on a normalized and constant currency basis.
 - Equinix Fabric outperformed, with provisioned capacity now over 100 terabits. In Q2, Equinix saw a diversification of use cases with solid pull-through from its Fabric Cloud Router and Network Edge products.
- Adding to its team of industry-leading executives, Equinix made the following appointments to strengthen its global leadership team.
 - Shane Paladin joined the company as Executive Vice President and Chief Customer and Revenue Officer. In this role, Paladin leads Equinix's
 entire customer experience and overall go-to-market strategy, including Sales, Marketing, Customer Care and Experience, and Revenue
 Operations.
 - Equinix veteran Arquelle Shaw was appointed President, Americas, responsible for the management, strategy and growth of Equinix in the Americas region.

Business Outlook

2025 Guidance (in millions, except per share data)

	Prior FY 2025 Guidance	Guidance Adjustment	Foreign Exchange Impact	Revised FY 2025 Guidance	Q3 2025 Guidance			
Revenues	\$9,175 - 9,275	+\$5	+\$53	\$9,233 - 9,333	\$2,314 - 2,334			
Adjusted EBITDA Adjusted EBITDA Margin %	\$4,471 - 4,551 ~49%	+\$21	+\$25	\$4,517 - 4,597 ~49%	\$1,139 - 1,159 49 - 50%			
AFFO	\$3,675 - 3,755	+\$17	+\$11	\$3,703 - 3,783				
AFFO per Share (Diluted)	\$37.36 - 38.17	+\$0.20	+\$0.11	\$37.67 - 38.48				
Non-recurring Capital Expenditures (includes xScale)	\$3,168 - 3,398	+\$449	+\$28	\$3,520 - 4,000				
Recurring Capital Expenditures % of revenues	\$258 - 278 ~3%	+\$11	+\$3	\$272 - 292 ~3%	\$70 - 90 3 - 4%			
Expected Cash Dividends	~\$1,836	-	=	~\$1,836				

For the third quarter of 2025, the company expects revenues to range between \$2.314 and \$2.334 billion, an increase of 3% at the midpoint over the previous quarter on an as-reported basis or 2% on a normalized and constant currency basis. This guidance includes a \$27 million foreign currency benefit when compared to the average FX rates in Q2 2025. Adjusted EBITDA is expected to range between \$1.139 and \$1.159 billion. This guidance includes a \$14 million foreign currency benefit when compared to the average FX rates in Q2 2025. Recurring capital expenditures are expected to range between \$70 and \$90 million.

For the full year of 2025, total revenues are expected to range between \$9.233 and \$9.333 billion, an as-reported increase of approximately 6 - 7% over the previous year, or a normalized and constant currency increase of approximately 7 - 8%. This \$58 million increase from previously issued guidance is due to a \$53 million foreign currency benefit when compared to the prior guidance rates and a \$5 million impact from our TIM acquisition. Adjusted EBITDA is expected to range between \$4.517 and \$4.597 billion, reflecting an adjusted EBITDA margin of 49%, an approximate 230 basis-point expansion over the previous year. This \$46 million increase from previously issued guidance is mainly due to better-than-expected Q2 operating performance and foreign currency benefit when compared to prior guidance. AFFO is expected to range between \$3.703 and \$3.783 billion, an increase of 10 - 13% over the previous year on an as-reported basis or 10 - 12% on a normalized and constant currency basis. This \$28 million

increase from previously issued guidance is mainly due to better-than-expected Q2 operating performance and foreign currency benefit when compared to prior guidance rates. AFFO per share is expected to range between \$37.67 and \$38.48, an 8 - 10% as-reported increase over the previous year, or 7 - 10% on a normalized and constant currency basis. Total capital expenditures are expected to range between \$3.792 and \$4.292 billion. This includes non-recurring capital expenditures of between \$3.520 and \$4.000 billion, which now incorporate approximately \$450 million of on-balance-sheet xScale-related spend, which we expect to be reimbursed later this year as we transfer assets into our U.S. joint venture. Recurring capital expenditures are expected to range between \$272 and \$292 million.

The U.S. dollar exchange rates used for 2025 guidance, taking into consideration the impact of our current foreign currency hedges, have been updated to \$1.13 to the Euro, \$1.29 to the British Pound, S\$1.27 to the U.S. Dollar, ¥144 to the U.S. Dollar, A\$1.52 to the U.S. Dollar, HK\$7.85 to the U.S. Dollar, R\$5.43 to the U.S. Dollar and C\$1.36 to the U.S. Dollar. The Q2 2025 global revenue breakdown by currency for the Euro, British Pound, Singapore Dollar, Japanese Yen, Australian Dollar, Hong Kong Dollar, Brazilian Real and Canadian Dollar is 20%, 10%, 9%, 5%, 3%, 3%, 3% and 2%, respectively.

The adjusted EBITDA guidance is based on the revenue guidance less our expectations of cash cost of revenues and cash operating expenses. The AFFO guidance is based on the adjusted EBITDA guidance less our expectations of net interest expense, an installation revenue adjustment, a straight-line rent expense adjustment, a contract cost adjustment, amortization of deferred financing costs and debt discounts and premiums, income tax expense, an income tax expense adjustment, recurring capital expenditures, other income or expense, adjustments for gain or loss on asset dispositions, and adjustments for unconsolidated joint ventures' and non-controlling interests' share of these items.

Q2 2025 Results Conference Call and Replay Information

Equinix will discuss its quarterly results for the period ended June 30, 2025, along with its future outlook, in its quarterly conference call on Wednesday, July 30, 2025, at 5:30 PM ET (2:30 PM PT). A simultaneous live webcast of the call will be available on the company's Investor Relations website at www.equinix.com/investors. To hear the conference call live, please dial 1-517-308-9482 (domestic and international) and reference the passcode EQIX.

A replay of the call will be available one hour after the call through Tuesday, September 30, 2025, by dialing 1-203-369-3128 and referencing the passcode 2025. In addition, the webcast will be available at www.equinix.com/investors (no password required).

Investor Presentation and Supplemental Financial Information

Equinix has made available on its website a presentation designed to accompany the discussion of Equinix's results and future outlook, along with certain supplemental financial information and other data. Interested parties may access this information through the Equinix Investor Relations website at www.equinix.com/investors.

Additional Resources

• Equinix Investor Relations Resources

About Equinix

Equinix, Inc. (Nasdaq: EQIX) shortens the path to boundless connectivity anywhere in the world. Its digital infrastructure, data center footprint and interconnected ecosystems empower innovations that enhance our work, life and planet. Equinix connects economies, countries, organizations and communities, delivering seamless digital experiences and cutting-edge AI—quickly, efficiently and everywhere.

Non-GAAP Financial Measures

Equinix provides all information required in accordance with generally accepted accounting principles ("GAAP"), but it believes that evaluating its ongoing operating results may be difficult if limited to reviewing only GAAP financial measures. Accordingly, Equinix uses non-GAAP financial measures to evaluate its operations.

Equinix provides normalized and constant currency growth rates, which are calculated to adjust for acquisitions, dispositions, integration costs, changes in accounting principles and foreign currency.

Equinix presents adjusted EBITDA, which is a non-GAAP financial measure. Adjusted EBITDA represents net income excluding income tax expense, interest income, interest expense, other income or expense, gain or loss on debt extinguishment, depreciation, amortization, accretion, stock-based compensation expense, restructuring charges, impairment charges, transaction costs, and gain or loss on asset sales.

In presenting non-GAAP financial measures, such as adjusted EBITDA, cash cost of revenues, cash gross margins, cash operating expenses (also known as cash selling, general and administrative expenses or cash SG&A), adjusted EBITDA margins, free cash flow and adjusted free cash flow, Equinix excludes certain items that it believes are not good indicators of Equinix's current or future operating performance. These items are depreciation, amortization, accretion of asset retirement obligations and accrued

restructuring charges, stock-based compensation, restructuring charges, impairment charges, transaction costs, and gain or loss on asset dispositions. Equinix excludes these items in order for its lenders, investors and the industry analysts who review and report on Equinix to better evaluate Equinix's operating performance and cash spending levels relative to its industry sector and competitors.

Equinix excludes depreciation expense, as these charges primarily relate to the initial construction costs of a data center and do not reflect its current or future cash spending levels to support its business. Its data centers are long-lived assets and have an economic life greater than 10 years. The construction costs of a data center do not recur with respect to such a data center, although Equinix may incur initial construction costs in future periods with respect to additional data centers, and future capital expenditures remain minor relative to the initial investment. This is a trend it expects to continue. In addition, depreciation is also based on the estimated useful lives of the data centers. These estimates could vary from actual performance of the asset, are based on historic costs incurred to build out our data centers and are not indicative of current or expected future capital expenditures. Therefore, Equinix excludes depreciation from its operating results when evaluating its operations.

In addition, in presenting the non-GAAP financial measures, Equinix also excludes amortization expense related to acquired intangible assets. Amortization expense is significantly affected by the timing and magnitude of acquisitions, and these charges may vary in amount from period to period. We exclude amortization expense to facilitate a more meaningful evaluation of our current operating performance and comparisons to our prior periods. Equinix excludes accretion expense, both as it relates to its asset retirement obligations as well as its accrued restructuring charges, as these expenses represent costs that Equinix also believes are not meaningful in evaluating Equinix's current operations. Equinix excludes stock-based compensation expense, as it can vary significantly from period to period based on share price and the timing, size and nature of equity awards. As such, Equinix and many investors and analysts exclude stock-based compensation expense to compare its operating results with those of other companies. Equinix also excludes restructuring charges. Such charges include employee severance, facility closure costs, lease or other contract termination costs and advisory fees related to the realignment of our management structure, operations or products. Equinix also excludes impairment charges related to goodwill or long-lived assets. Equinix also excludes gain or loss on asset sales and other dispositions, as it represents profit or loss that is not meaningful in evaluating the current or future operating performance. Finally, Equinix excludes transaction costs from its non-GAAP financial measures to enhance comparability of the financial results to historical operations. The transaction costs relate to costs Equinix incurs in connection with business combinations and formation of joint ventures, including advisory, legal, accounting, valuation and other professional or consulting fees. Such charges generally are not relevant to assessing the long-term performance of Equinix. In addition, the frequency

such charges vary significantly based on the size and timing of the transactions. Management believes items such as restructuring charges, impairment charges, transaction costs, and gain or loss on asset sales and other dispositions are non-core transactions; however, these types of costs may occur in future periods.

Equinix also presents funds from operations ("FFO") and adjusted funds from operations ("AFFO"), both commonly used in the REIT industry, as supplemental performance measures. Additionally, Equinix presents AFFO per share, which is also commonly used in the REIT industry. AFFO per share offers investors and industry analysts a perspective of Equinix's underlying operating performance when compared to other REIT companies. FFO is calculated in accordance with the definition established by the National Association of Real Estate Investment Trusts ("NAREIT"). FFO represents net income or loss, excluding gain or loss from the disposition of real estate assets, depreciation and amortization on real estate assets and adjustments for unconsolidated joint ventures' and non-controlling interests' share of these items. AFFO represents FFO, excluding depreciation and amortization expense on non-real estate assets, accretion, stock-based compensation, stock-based charitable contributions, restructuring charges, impairment charges, transaction costs, an installation revenue adjustment, a straight-line rent expense adjustment, a contract cost adjustment, amortization of deferred financing costs and debt discounts and premiums, gain or loss from the disposition of non-real estate assets, gain or loss on debt extinguishment, an income tax expense adjustment, recurring capital expenditures, net income or loss from discontinued operations, net of tax, and adjustments from FFO to AFFO for unconsolidated joint ventures' and non-controlling interests' share of these items. Equinix excludes depreciation expense, amortization expense, accretion, stock-based compensation, restructuring charges, impairment charges, gain or loss on asset sales, and other dispositions and transaction costs for the same reasons that they are excluded from the other non-GAAP financial measures mentioned above.

Equinix includes an adjustment for revenues from installation fees, since installation fees are deferred and recognized ratably over the period of contract term, although the fees are generally paid in a lump sum upon installation. Equinix includes an adjustment for straight-line rent expense on its operating leases, since the total minimum lease payments are recognized ratably over the lease term, although the lease payments generally increase over the lease term. Equinix also includes an adjustment to contract costs incurred to obtain contracts, since contract costs are capitalized and amortized over the estimated period of benefit on a straight-line basis, although costs of obtaining contracts are generally incurred and paid during the period of obtaining the contracts. The adjustments for installation revenues, straight-line rent expense and contract costs are intended to isolate the cash activity included within the straight-lined or amortized results in the consolidated statement of operations. Equinix excludes the amortization of deferred financing costs and debt discounts and premiums, as these expenses relate to the initial costs

incurred in connection with its debt financings that have no current or future cash obligations. Equinix excludes gain or loss on debt extinguishment, since it represents a cost that is not a good indicator of Equinix's current or future operating performance. Equinix includes an income tax expense adjustment, which represents the non-cash tax impact due to changes in valuation allowances and uncertain tax positions that do not relate to the current period's operations. Equinix excludes recurring capital expenditures, which represent expenditures to extend the useful life of its IBX and xScale data centers or other assets that are required to support current revenues. Equinix also excludes net income or loss from discontinued operations, net of tax, which represents results that are not a good indicator of our current or future operating performance.

Equinix presents constant currency results of operations, which is a non-GAAP financial measure and is not meant to be considered in isolation or as an alternative to GAAP results of operations. However, Equinix has presented this non-GAAP financial measure to provide investors with an additional tool to evaluate its operating results without the impact of fluctuations in foreign currency exchange rates, thereby facilitating period-to-period comparisons of Equinix's business performance. To present this information, Equinix's current and comparative period revenues and certain operating expenses denominated in currencies other than the U.S. dollar are converted into U.S. dollars at a consistent exchange rate for purposes of each result being compared.

Non-GAAP financial measures are not a substitute for financial information prepared in accordance with GAAP. Non-GAAP financial measures should not be considered in isolation, but should be considered together with the most directly comparable GAAP financial measures and the reconciliation of the non-GAAP financial measures to the most directly comparable GAAP financial measures. Equinix presents such non-GAAP financial measures to provide investors with an additional tool to evaluate its operating results in a manner that focuses on what management believes to be its core, ongoing business operations. Management believes that the inclusion of these non-GAAP financial measures provides consistency and comparability with past reports and provides a better understanding of the overall performance of the business and its ability to perform in subsequent periods. Equinix believes that if it did not provide such non-GAAP financial information, investors would not have all the necessary data to analyze Equinix effectively.

Investors should note that the non-GAAP financial measures used by Equinix may not be the same non-GAAP financial measures, and may not be calculated in the same manner, as those of other companies. Investors should, therefore, exercise caution when comparing non-GAAP financial measures used by us to similarly titled non-GAAP financial measures of other companies. Equinix does not provide forward-looking guidance for certain financial data, such as depreciation, amortization, accretion, stock-based compensation, net income or loss from operations, cash generated from operating activities and cash used in investing activities, and as a result, is not able to provide a reconciliation of GAAP to non-GAAP financial measures for forward-looking data without unreasonable effort. The impact of such adjustments could be significant. Equinix intends to calculate the various non-GAAP financial measures in future periods consistent with how they were calculated for the periods presented within this press release.

Forward-Looking Statements

This press release contains forward-looking statements that involve risks and uncertainties. Actual results may differ materially from expectations discussed in such forward-looking statements. Factors that might cause such differences include, but are not limited to, risks to our business and operating results related to the current inflationary environment; foreign currency exchange rate fluctuations; stock price fluctuations; increased costs to procure power and the general volatility in the global energy market; the challenges of building, and operating, IBX and xScale data centers, including related to sourcing suitable power and land, and any supply chain constraints or increased costs of supplies; the challenges of developing, deploying and delivering Equinix products and solutions; unanticipated costs or difficulties relating to the integration of companies we have acquired or will acquire into Equinix; a failure to receive significant revenues from customers in recently built out or acquired data centers; failure to complete any financing arrangements contemplated from time to time; competition from existing and new competitors; the ability to generate sufficient cash flow or otherwise obtain funds to repay new or outstanding indebtedness; the loss or decline in business from our key customers; risks related to our taxation as a REIT; risks related to regulatory inquiries or litigation and other risks described from time to time in Equinix filings with the Securities and Exchange Commission. In particular, see recent and upcoming Equinix quarterly and annual reports filed with the Securities and Exchange Commission, copies of which are available upon request from Equinix. Equinix does not assume any obligation to update the forward-looking information contained in this press release.

EQUINIX, INC. Condensed Consolidated Statements of Operations (in millions, except share and per share data) (unaudited)

	Three Months Ended						Six Months Ended			
	June	e 30, 2025	M	larch 31, 2025	Jı	ine 30, 2024	June	30, 2025	Ju	ne 30, 2024
Recurring revenues	\$	2,143	\$	2,087	\$	2,024	\$	4,230	\$	4,034
Non-recurring revenues		113		138		135		251		252
Revenues		2,256		2,225		2,159		4,481		4,286
Cost of revenues		1,084		1,084		1,082		2,168		2,173
Gross profit		1,172		1,141		1,077		2,313		2,113
Operating expenses:										
Sales and marketing		221		229		219		450		445
General and administrative		451		438		437		889		881
Restructuring charges		2		10		_		12		_
Transaction costs		3		6		3		9		5
Impairment charges		1		_		_		1		_
(Gain) loss on asset sales						(18)				(18)
Total operating expenses		678		683		641		1,361		1,313
Income from operations		494		458		436		952		800
Interest and other income (expense):										
Interest income		52		47		29		99		53
Interest expense		(135)		(122)		(110)		(257)		(214)
Other income (expense)		(7)		9		(7)		2		(13)
Gain (loss) on debt extinguishment		1						1		(1)
Total interest and other, net		(89)		(66)		(88)		(155)		(175)
Income before income taxes		405		392		348		797		625
Income tax expense		(38)		(49)		(47)		(87)		(93)
Net income from continuing operations		367		343		301		710		532
Net income		367		343		301		710		532
Net (income) loss attributable to non-controlling interests		1		_		_		1		_
Net income attributable to common stockholders	\$	368	\$	343	\$	301	\$	711	\$	532
Earnings (loss) per share ("EPS") attributable to common st	ockhold	ers:								
Basic EPS	\$	3.76	\$	3.52	\$	3.17	\$	7.28	\$	5.61
Diluted EPS	\$	3.75	\$	3.50	\$	3.16	\$	7.26	\$	5.59
Weighted-average shares for basic EPS (in thousands)		97,835		97,514		94,919		97,674		94,792
Weighted-average shares for diluted EPS (in thousands)		98,050		97,887		95,166		97,968		95,161
• • • • • • • • • • • • • • • • • • • •			_							

EQUINIX, INC. Condensed Consolidated Balance Sheets (in millions, except headcount) (unaudited)

	Jun	e 30, 2025	Decem	ber 31, 2024
Assets				
Cash and cash equivalents	\$	3,660	\$	3,081
Short-term investments		872		527
Accounts receivable, net		1,137		949
Other current assets		881		890
Total current assets		6,550		5,447
Property, plant and equipment, net		21,207		19,249
Operating lease right-of-use assets		1,481		1,419
Goodwill		5,982		5,504
Intangible assets, net		1,389		1,417
Other assets		2,240		2,049
Total assets	\$	38,849	\$	35,085
Liabilities, Redeemable Non-Controlling Interest and Stockholders' Equity				
Accounts payable and accrued expenses	\$	1,213	\$	1,193
Accrued property, plant and equipment	·	378	•	387
Current portion of operating lease liabilities		158		144
Current portion of finance lease liabilities		211		189
Current portion of mortgage and loans payable		14		5
Current portion of senior notes		1,899		1,199
Other current liabilities		368		232
Total current liabilities		4,241	-	3,349
Operating lease liabilities, less current portion		1,378		1,331
Finance lease liabilities, less current portion		2,169		2,086
Mortgage and loans payable, less current portion		702		644
Senior notes, less current portion		15,320		13,363
Other liabilities		932		760
		24,742		21,533
Total liabilities				
Redeemable non-controlling interest		25		25
Common stockholders' equity:				
Common stock		21 224		20.005
Additional paid-in capital		21,324		20,895
Treasury stock		(30)		(39)
Accumulated dividends		(11,271)		(10,342)
Accumulated other comprehensive loss		(1,399)		(1,735)
Retained earnings		5,460		4,749
Total common stockholders' equity		14,084		13,528
Non-controlling interests		(2)		(1)
Total stockholders' equity		14,082		13,527
Total liabilities, redeemable non-controlling interest and stockholders' equity	\$	38,849	\$	35,085
Ending headcount by geographic region is as follows:				
Americas headcount		5,931		5,952
EMEA headcount		4,646		4,653
Asia-Pacific headcount		3,074		3,001
Total headcount		13,651		13,606
Total induceduit		15,551		15,000

EQUINIX, INC. Summary of Debt Principal Outstanding (in millions) (unaudited)

	Jun	December 31, 2024		
Finance lease liabilities	\$	2,380	\$	2,275
Term loans		687		628
Mortgage payable and other loans payable		29		21
Total mortgage and loans payable principal		716	_	649
Senior notes		17,219		14,562
Plus: debt issuance costs and debt discounts		138		123
Total senior notes principal		17,357		14,685
Total debt principal outstanding	\$	20,453	\$	17,609

EQUINIX, INC. Condensed Consolidated Statements of Cash Flows (in millions) (unaudited)

	Six Month	s Ended
	June 30, 2025	June 30, 2024
Cash flows from operating activities:	ф 710	e 522
Net income	\$ 710	\$ 532
Adjustments to reconcile net income (loss) to net cash provided by operating activities:	002	1.015
Depreciation, amortization and accretion	982	1,015
Stock-based compensation	240	226
Amortization of debt issuance costs and debt discounts	11	10
(Gain) loss on debt extinguishment	(1)	1
(Gain) loss on asset sales	-	(18)
Impairment charges	1	_
Other items	13	31
Changes in operating assets and liabilities:		
Accounts receivable	(169)	(141)
Income taxes, net	(45)	3
Accounts payable and accrued expenses	(149)	4
Operating lease right-of-use assets	79	76
Operating lease liabilities	(71)	(65)
Other assets and liabilities	152	(164)
Net cash provided by operating activities	1,753	1,510
Cash flows from investing activities:		
Purchases, sales, and distributions of equity investments, net	(44)	(36)
Purchases of short-term investments	(795)	_
Real estate acquisitions	(99)	(125)
Purchases of other property, plant and equipment	(1,739)	(1,355)
Proceeds from asset sales	_	247
Settlement of foreign currency hedges	50	_
Investment in loan receivable	(45)	(196)
Loan receivable upfront fee	_	4
Net cash used in investing activities	(2,854)	(1,461)
Cash flows from financing activities:		
Proceeds from employee equity awards	50	48
Payment of dividend distributions	(928)	(817)
Proceeds from public offering of common stock, net of offering costs	99	
Proceeds from senior notes, net of debt discounts	2,066	744
Repayment of finance lease liabilities	(72)	(66)
Repayment of mortgage and loans payable	(3)	(4)
Debt issuance costs	(15)	(8)
Net cash provided by (used in) financing activities	1,206	(103)
Effect of foreign currency exchange rates on cash, cash equivalents and restricted cash	53	(46)
Net increase (decrease) in cash, cash equivalents, and restricted cash	158	(100)
Cash, cash equivalents and restricted cash at beginning of period	3,082	2,096
Cash, cash equivalents and restricted cash at end of period		\$ 1,996

			Six Mont	hs Ende	:d			
		Jun	\$ (1,057) \$ (776) \$ (776) ing activities (excludi \$ 1,753 (2,854) 44 \$ (1,057)		June 30, 2025 June		ne 30, 2024	
Free	e cash flow (negative free cash flow) (1)	\$	(1,057)	\$	85			
Adiı	usted free cash flow (adjusted negative free cash flow) (2)	<u> </u>	(776)	s	210			
ruje	usted free eash flow (augusted negative free eash flow)	<u>-</u>						
(1)	We define free cash flow (negative free cash flow) as net cash provided by operating activities plus net ca sales and maturities of investments) as presented below:	sh used in investing activ	ities (excludir	ng the n	et purchases,			
	Net cash provided by operating activities as presented above	\$	1,753	\$	1,510			
	Net cash used in investing activities as presented above		(2,854)		(1,461)			
	Purchases, sales and maturities of investments, net		44		36			
	Free cash flow (negative free cash flow)	\$	(1,057)	\$	85			
(2)	We define adjusted free cash flow (adjusted negative free cash flow) as free cash flow (negative free cash flow acquisitions, net of cash and restricted cash acquired as presented below:	ow) as defined above, excl	uding any rea	l estate	and business			
	Free cash flow (negative free cash flow) as defined above	\$	(1,057)	\$	85			
	Less real estate acquisitions		99		125			
	Adjusted free cash flow (adjusted negative free cash flow)	\$	(776)	\$	210			

EQUINIX, INC. Non-GAAP Measures and Other Supplemental Data (\$ in millions, except per share data) (unaudited)

		Three Months Ended						Six Months Ended			
	Jun	ie 30, 2025	Ma	rch 31, 2025	Ju	ine 30, 2024	June 30, 2025		Ju	ne 30, 2024	
Recurring revenues	\$	2,143	\$	2,087	\$	2,024	\$	4,230	\$	4,034	
Non-recurring revenues		113		138		135		251		252	
Revenues (1)		2,256		2,225		2,159		4,481		4,286	
Cash cost of revenues (2)		707		727		716		1,434		1,430	
Cash gross profit (3)		1,549		1,498		1,443		3,047		2,856	
Cash operating expenses (4):											
Cash sales and marketing expenses		146		160		144		306		298	
Cash general and administrative expenses		274		271		263		545		530	
Total cash operating expenses ⁽⁴⁾		420		431		407		851		828	
Adjusted EBITDA (5)	\$	1,129	\$	1,067	\$	1,036	\$	2,196	\$	2,028	
Cash gross margins (6)		69 %		67 %		67 %		68 %		67 %	
Adjusted EBITDA margins (7)		50 %		48 %		48 %		49 %		47 %	
FFO ⁽⁸⁾	\$	689	\$	647	\$	597	\$	1,336	\$	1,150	
AFFO (9)(10)	\$	972	\$	947	\$	877	\$	1,919	\$	1,720	
Basic FFO per share (II)	\$	7.04	\$	6.63	\$	6.29	\$	13.68	\$	12.13	
Diluted FFO per share (11)	\$	7.03	\$	6.61	\$	6.27	\$	13.64	\$	12.08	
Basic AFFO per share (11)	\$	9.94	\$	9.71	\$	9.24	\$	19.65	\$	18.14	
Diluted AFFO per share (11)	\$	9.91	\$	9.67	\$	9.22	\$	19.59	\$	18.07	

					1					ths Ended	
		e 30, 2025	Mar	rch 31, 2025	Jun	e 30, 2024	Jur	ie 30, 2025	Jun	e 30, 202	
The geographic split of our revenues on a ser	vices basis is presented be	low:									
Americas Revenues:											
Colocation	\$	654	\$	636	\$	624	\$	1,290	\$	1,2	
Interconnection		231		229		219		460			
Managed infrastructure		62		63		66		125			
Other		4		3		7		7			
Recurring revenues		951		931		916		1,882	_	1,	
Non-recurring revenues		53		70		50		123			
Revenues	\$	1,004	\$	1,001	\$	966	\$	2,005	\$	1,	
EMEA Revenues:											
Colocation	\$	572	\$	567	\$	543	\$	1,139	\$	1,	
Interconnection		96		87		84		183			
Managed infrastructure		38		35		34		73			
Other		26		27		24		53			
Recurring revenues		732		716		685		1,448		1,	
Non-recurring revenues		35		27		36		62			
Revenues	\$	767	\$	743	\$	721	\$	1,510	\$	1,	
Asia-Pacific Revenues:											
Colocation	\$	359	\$	342	\$	333	\$	701	\$		
Interconnection		80		77		71		157			
Managed infrastructure		17		17		16		34			
Other		4		4		3		8			
Recurring revenues		460		440		423		900			
Non-recurring revenues		25		41		49		66			
Revenues	\$	485	\$	481	\$	472	\$	966	\$		
Worldwide Revenues:											
Colocation	\$	1,585	\$	1,545	\$	1,500	\$	3,130	\$	2,	
Interconnection		407		393		374		800			
Managed infrastructure		117		115		116		232		:	
Other		34		34		34		68			
Recurring revenues		2,143		2,087		2,024		4,230		4,	
Non-recurring revenues		113		138		135		251			
Revenues	\$	2,256	\$	2,225	\$	2,159	\$	4,481	\$	4,	

				Six Mon	onths Ended						
		June 30, 2025		Mar	March 31, 2025		June 30, 2024		ne 30, 2025	Ju	ne 30, 2024
(2)	We define cash cost of revenues as cost of revenues less de	preciation, an	nortization,	accretic	n and stock-	based co	mpensation	as prese	ented below:		
	Cost of revenues	\$	1,084	\$	1,084	\$	1,082	\$	2,168	\$	2,173
	Depreciation, amortization and accretion expense		(361)		(343)		(351)		(704)		(715)
	Stock-based compensation expense		(16)		(14)		(15)		(30)		(28)
	Cash cost of revenues	\$	707	\$	727	\$	716	\$	1,434	\$	1,430

- (3) We define cash gross profit as revenues less cash cost of revenues (as defined above).
- (4) We define cash sales and marketing expense as sales and marketing expense less depreciation, amortization and stock-based compensation as presented below. We define cash general and administrative expense less depreciation, amortization and stock-based compensation as presented below. We define cash operating expense as selling, general, and administrative expense less depreciation, amortization, and stock-based compensation. We also refer to cash operating expense as cash selling, general and administrative expense or "cash SG&A".

Sales and marketing expense	\$ 221	\$ 229	\$ 219	\$ 450	\$ 445
Depreciation and amortization expense	(50)	(47)	(50)	(97)	(101)
Stock-based compensation expense	(25)	 (22)	(25)	(47)	(46)
Cash sales and marketing expense	\$ 146	\$ 160	\$ 144	\$ 306	\$ 298
General and administrative expense	\$ 451	\$ 438	\$ 437	\$ 889	\$ 881
Depreciation and amortization expense	(91)	(90)	(89)	(181)	(199)
Stock-based compensation expense	 (86)	 (77)	(85)	 (163)	(152)
Cash general and administrative expenses	\$ 274	\$ 271	\$ 263	\$ 545	\$ 530
Cash operating expense	\$ 420	\$ 431	\$ 407	\$ 851	\$ 828

(5) We define adjusted EBITDA as net income excluding income tax expense or benefit, interest income, interest expense, other income or expense, gain or loss on debt extinguishment, depreciation, amortization, accretion, stock-based compensation expense, restructuring charges, impairment charges, transaction costs, and gain or loss on asset sales as presented below:

Net income	\$ 367 \$	343	\$ 301	\$ 710	\$ 532
Income tax expense (benefit)	38	49	47	87	93
Interest income	(52)	(47)	(29)	(99)	(53)
Interest expense	135	122	110	257	214
Other (income) expense	7	(9)	7	(2)	13
(Gain) loss on debt extinguishment	(1)	_	_	(1)	1
Depreciation, amortization and accretion expense	502	480	490	982	1,015
Stock-based compensation expense	127	113	125	240	226
Restructuring charges	2	10	_	12	_
Impairment charges	1	_	_	1	_

	Three Months Ended							Six Months Ended			
	Jun	June 30, 2025		March 31, 2025		June 30, 2024		June 30, 2025		ne 30, 2024	
Transaction costs		3		6	'	3		9		5	
(Gain) loss on asset sales		_		_		(18)		_		(18)	
Adjusted EBITDA	\$	1,129	\$	1,067	\$	1,036	\$	2,196	\$	2,028	
Americas		466		443		451		909		860	
EMEA		399		365		324		764		652	
Asia-Pacific		264		259		261		523		516	
Adjusted EBITDA	\$	1,129	\$	1,067	\$	1,036	\$	2,196	\$	2,028	

- (6) We define cash gross margins as cash gross profit divided by revenues.
- (7) We define adjusted EBITDA margins as adjusted EBITDA divided by revenues.
- (8) FFO is defined as net income or loss, excluding gain or loss from the disposition of real estate assets, depreciation and amortization on real estate assets and adjustments for unconsolidated joint ventures' and non-controlling interests' share of these items.

Net income	\$	367	\$ 343	\$ 301	\$ 710	\$ 532
Net (income) loss attributable to non-controlling inter-	ests	1	 	 	1	 _
Net loss attributable to common stockholders	-	368	343	301	711	532
Adjustments:						
Real estate depreciation		312	297	306	609	622
(Gain) loss on disposition of real estate assets		1	_	(16)	1	(16)
Adjustments for FFO from unconsolidated joint ventor	ıres	8	 7	 6	15	12
FFO attributable to common stockholders	\$	689	\$ 647	\$ 597	\$ 1,336	\$ 1,150

(9) AFFO is defined as FFO, excluding depreciation and amortization expense on non-real estate assets, accretion, stock-based compensation, stock-based charitable contributions, restructuring charges, impairment charges, transaction costs, an installation revenue adjustment, a straight-line rent expense adjustment, a contract cost adjustment, amortization of deferred financing costs and debt discounts and premiums, gain or loss from the disposition of non-real estate assets, gain or loss on debt extinguishment, an income tax expense adjustment, recurring capital expenditures, net income or loss from discontinued operations, net of tax, and adjustments from FFO to AFFO for unconsolidated joint ventures' and non-controlling interests' share of these items.

FFO attributable to common stockholders	\$	689 \$	647	\$ 597	\$ 1,336	\$ 1,150
Adjustments:						
Installation revenue adjustment		8	2	_	10	(2)
Straight-line rent expense adjustment		5	3	5	8	11
Contract cost adjustment		(10)	(7)	(2)	(17)	(10)
Amortization of deferred financing costs and debt discou	ints	6	5	5	11	10

		Three Months Ended	Six Mont	ths Ended	
	June 30, 2025	March 31, 2025	June 30, 2024	June 30, 2025	June 30, 2024
Stock-based compensation expense	127	113	125	240	226
Stock-based charitable contributions	3	_	3	3	3
Non-real estate depreciation expense	137	134	132	271	290
(Gain) loss on disposition of non-real estate assets	_	2	_	2	_
Amortization expense	50	48	51	98	103
Accretion expense adjustment	3	1	1	4	_
Recurring capital expenditures	(55)	(26)	(45)	(81)	(66)
(Gain) loss on debt extinguishment	(1)	_	_	(1)	1
Restructuring charges	2	10	_	12	_
Transaction costs	3	6	3	9	5
Impairment charges	1	_	_	1	_
Income tax expense adjustment	4	6	4	10	4
Adjustments for AFFO from unconsolidated joint ventures		3	(2)	3	(5)
AFFO attributable to common stockholders	\$ 972	\$ 947	\$ 877	\$ 1,919	\$ 1,720

(10) Following is how we reconcile from adjusted EBITDA to AFFO:

Adjusted EBITDA	\$ 1,129	\$ 1,067	\$ 1,036	\$ 2,196	\$ 2,028
Adjustments:					
Interest expense, net of interest income	(83)	(75)	(81)	(158)	(161)
Amortization of deferred financing costs and debt discounts	6	5	5	11	10
Income tax expense	(38)	(49)	(47)	(87)	(93)
Income tax expense adjustment	4	6	4	10	4
Straight-line rent expense adjustment	5	3	5	8	11
Stock-based charitable contributions	3	_	3	3	3
Contract cost adjustment	(10)	(7)	(2)	(17)	(10)
Installation revenue adjustment	8	2	_	10	(2)
Recurring capital expenditures	(55)	(26)	(45)	(81)	(66)
Other income (expense)	(7)	9	(7)	2	(13)
Adjustments for (gain) loss on asset dispositions	1	2	2	3	2
Adjustments for unconsolidated JVs' and non-controlling interests	9	10	4	19	7
AFFO attributable to common stockholders	\$ 972	\$ 947	\$ 877	\$ 1,919	\$ 1,720

⁽¹¹⁾ The shares used in the computation of basic and diluted FFO and AFFO per share attributable to common stockholders is presented below:

		Three Months Ende	Six Mon	ths Ended	
	June 30, 2025	March 31, 2025	June 30, 2024	June 30, 2025	June 30, 2024
Shares used in computing basic net income per share, FFO per share and AFFO per share (in thousands)	97,835	97,514	94,919	97,674	94,792
Effect of dilutive securities:					
Employee equity awards (in thousands)	215	373	247	294	369
Shares used in computing diluted net income per share, FFO per share and AFFO per share (in thousands)	98,050	97,887	95,166	97,968	95,161
D 1 770	e 7.04	0 ((2)	¢ (20	Ф 12.60	f 12.12
Basic FFO per share	\$ 7.04	\$ 6.63	\$ 6.29	\$ 13.68	\$ 12.13
Diluted FFO per share	\$ 7.03	\$ 6.61	\$ 6.27	\$ 13.64	\$ 12.08
Basic AFFO per share	\$ 9.94	\$ 9.71	\$ 9.24	\$ 19.65	\$ 18.14
Diluted AFFO per share	\$ 9.91	\$ 9.67	\$ 9.22	\$ 19.59	\$ 18.07