

FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

OMB APPROVAL

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STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934
or Section 30(h) of the Investment Company Act of 1940

Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan for the purchase or sale of equity securities of the issuer that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.

1. Name and Address of Reporting Person * <u>Pletcher Kurt</u> (Last) (First) (Middle) <u>C/O EQUINIX INC.</u> <u>ONE LAGOON DRIVE</u> (Street) <u>REDWOOD CITY CA</u> <u>94065</u> (City) (State) (Zip)	2. Issuer Name and Ticker or Trading Symbol <u>EQUINIX INC [EQIX]</u> 3. Date of Earliest Transaction (Month/Day/Year) <u>02/17/2026</u> 4. If Amendment, Date of Original Filed (Month/Day/Year)	5. Relationship of Reporting Person(s) to Issuer (Check all applicable) Director 10% Owner Officer (give title below) Other (specify below) <u>Chief Legal Officer</u> 6. Individual or Joint/Group Filing (Check Applicable Line) ☒ Form filed by One Reporting Person Form filed by More than One Reporting Person
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Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

1. Title of Security (Instr. 3)	2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Date, if any (Month/Day/Year)	3. Transaction Code (Instr. 8)		4. Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5)			5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4)	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership (Instr. 4)
			Code	V	Amount	(A) or (D)	Price			
Common Stock	02/17/2026		M		229	A	\$0	3,456.705 ⁽¹⁾	D	
Common Stock	02/17/2026		M		389	A	\$0	3,845.705	D	
Common Stock	02/17/2026		M		1,262	A	\$0	5,107.705	D	
Common Stock	02/18/2026		S ⁽²⁾		30	D	\$932.9444 ⁽³⁾	5,077.705	D	
Common Stock	02/18/2026		S ⁽²⁾		60	D	\$934.4514 ⁽⁴⁾	5,017.705	D	
Common Stock	02/18/2026		S ⁽²⁾		6	D	\$935.395	5,011.705	D	
Common Stock	02/18/2026		S ⁽²⁾		102	D	\$937.7856 ⁽⁵⁾	4,909.705	D	
Common Stock	02/18/2026		S ⁽²⁾		81	D	\$938.8585 ⁽⁶⁾	4,828.705	D	
Common Stock	02/18/2026		S ⁽²⁾		123	D	\$940.1241 ⁽⁷⁾	4,705.705	D	
Common Stock	02/18/2026		S ⁽²⁾		163	D	\$941.0378 ⁽⁸⁾	4,542.705	D	
Common Stock	02/18/2026		S ⁽²⁾		109	D	\$942.0449 ⁽⁹⁾	4,433.705	D	
Common Stock	02/18/2026		S ⁽²⁾		30	D	\$943.465 ⁽¹⁰⁾	4,403.705	D	
Common Stock	02/18/2026		S ⁽²⁾		54	D	\$944.963 ⁽¹¹⁾	4,349.705	D	
Common Stock	02/18/2026		S ⁽²⁾		65	D	\$948.3	4,284.705	D	

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	4. Transaction Code (Instr. 8)		5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)		6. Date Exercisable and Expiration Date (Month/Day/Year)		7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)		8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4)	10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
				Code	V	(A)	(D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
Restricted Stock Units	\$0	02/17/2026		M			229	(12)	(13)	Common Stock	229	\$0	0	D	
Restricted Stock Unit	\$0	02/17/2026		M			389	(14)	(13)	Common Stock	389	\$0	388	D	
Restricted Stock Unit	\$0	02/17/2026		A		2,523		(15)	(13)	Common Stock	2,523	\$0	2,523	D	

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	4. Transaction Code (Instr. 8)		5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)		6. Date Exercisable and Expiration Date (Month/Day/Year)		7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)		8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4)	10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
				Code	V	(A)	(D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
Restricted Stock Unit	\$0	02/17/2026		M			1,262	(15)	(13)	Common Stock	1,262	\$0	1,261	D	

Explanation of Responses:

1. 32,243 shares acquired under the Equinix, Inc. Employee Stock Purchase Plan on February 13, 2026.
2. Shares were sold pursuant to a 10b5-1 Trading Plan in order to raise funds to pay the required withholding tax pursuant to the vesting of RSUs.
3. The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$932.32 to \$933.10, inclusive. The reporting person undertakes to provide to, any security holder of Equinix Inc, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares sold at each separate price within the ranges set forth in footnotes 4 through 11 to this Form 4.
4. The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$934.205 to \$934.66 inclusive.
5. The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$937.12 to \$938.06 inclusive.
6. The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$938.36 to \$939.25 inclusive.
7. The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$939.49 to \$940.485 inclusive.
8. The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$940.535 to \$941.43 inclusive.
9. The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$941.73 to \$942.6825 inclusive.
10. The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$942.895 to \$943.81 inclusive.
11. The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$944.69 to \$945.29 inclusive.
12. On February 14, 2023, the reporting person was granted performance restricted stock units, the vesting of which was subject to both continued service and the attainment of certain AFFO, Revenue and EBITDA targets for 2023. The Compensation Committee certified the degree to which the targets were achieved, therefore 50% of the award vested on February 12, 2024, 25% will vest on February 15, 2025 and the remaining 25% will vest on February 15, 2026, subject solely to continued service.
13. Restricted stock unit award expires upon reporting person's termination of service.
14. On March 7, 2024 the reporting person was granted performance restricted stock units, the vesting of which was subject to both continued service and the attainment of certain AFFO, Revenue and EBITDA targets for 2024. The Compensation Committee certified the degree to which the targets were achieved, therefore 50% of the award vested on February 15, 2025, 25% will vest on February 15, 2026 and the remaining 25% will vest on February 15, 2027, subject solely to continued service.
15. On March 11, 2025 the reporting person was granted performance restricted stock units, the vesting of which was subject to both continued service and the attainment of certain AFFO, Revenue and EBITDA targets for 2025. The Compensation Committee certified the degree to which the targets were achieved, therefore 50% of the award vested on February 15, 2026, 25% will vest on February 15, 2027 and the remaining 25% will vest on February 15, 2028, subject solely to continued service.

/s/ Samantha Lagocki, POA

02/19/2026

** Signature of Reporting Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

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